



Enterprise Risk Management

20 - 22 August 2025

Vietnam

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This interactive workshop course is apt for participants already engaged in or in the process of exploring the institution of Enterprise Risk Management (ERM) in their organization. It helps them to keep abreast of developments in this integrated approach to risk management for the business enterprise in the face of business complexities, changing technologies and growing regulatory, governance and compliance issues. It engages the participants in examining the challenges and issues of risk management and drives forth the case that managing risks holistically and with an enterprise-wide perspective

Overview

While there is no universal definition of what ERM is, a commonly goggled source states its inclusion of "methods and processes used by organizations to manage risks and seize opportunities related to the achievement of their objectives" (Wikipedia)

Though ERM has been around since the later part of the last century, risk management continues to be practiced very much on a silo basis. The consequences have been clear - as seen by the various enterprise catastrophes which dotted the financial and nonfinancial spheres.

Upon completion of course, participants will be able to:

- appreciate that risks faced by an enterprise come in various forms spanning financial, operational, strategic, reputation and regulatory spaces and the importance of successfully identifying, assessing, anticipating and mitigating its critical risks and uncertainties
- implement successful strategies for enhancing the ERM function within the organization by benchmarking with prevailing market practices
- explore the evolution of the ERM discipline over the last two decades and how its relevance has heightened given changing business and regulatory/governance dynamics
- examine and gain insights from other organizations' experiences in their ERM processes so to broaden knowledge and competently address questions of how to implement an effective enterprise-wide risk oversight in one's own organization
- value-create for the enterprise with an integrated enterprise-wide approach to strategic business planning and risk oversight processes

Who should attend

All individuals who play a role in leading and implementing ERM efforts within an enterprise. These include

- those serving on the board of directors
- senior executive roles such as CEOs, CFOs, controllers, chief audit executives
- other corporate executives leading and implementing the ERM machinery in the organization
- technological and other corporate personnel supporting the ERM function
- Risk management professionals

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Methodology

Non-theoretical methodology which includes interactive discussions, case studies, interactive games and assignments to understand the concepts and their applicability.

Trainer

All our trainers are carefully chosen by us and possess a rich and vast experience in the financial sector. This course will be conducted by a renowned consultant having more than 35 years of experience in financial markets and training. Until recently, he served for many years as the Regional Director Singapore chapter and Global Board of the Professional Risk Managers International Association.

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Course Content

Module – 1

Living with Risks and Embracing ERM

- Why risk management is everybody's business in the enterprise
- The Intent of Risk Management - loss avoidance, value creation, value enhancement or...
- From a Galaxy ... to Relevant Risks and their inter-connectivities
- Anticipating the Unknowns - Mapping the shapes of risks to come

Module – 2

The Evolving Story of ERM

- COSO 2004, 2013 and 2017 - what they entail
- ISO 2009 and 2017 - what they entail
- Basel, - what they have to say about ERMs

Module – 3

The Nuts and Bolts of ERM

- The Language and Framework of ERM
- Who's who in ERM? - the parties and their roles
- The Must-Haves and the Mustn't-Haves of ERM

Module – 4

Makings of a Workable ERM framework

- The importance of workable processes and a Proper Risk Culture
- The need to integrate ERM with strategic planning
- Taking an informed view of risks confronting the enterprise
- The challenges and pitfalls in ERM Implementation
- The Hard and Soft aspects of a Risk Management framework
- Facts, Figures and a lot of Common (Business) Sense

Module – 5

ERM in practice

- Assessing and prioritizing risks
- Extending Risk considerations from type to other risk characteristics including speed of onset and momentum of risks as well as their likelihood and impact
- The importance of Risk Responses on an Ongoing basis
- Risk reporting, Key Risk Indicators and Risk Triggers

Module – 6

ERM - before, during and after the Global Financial Crisis

- Lessons from Mishaps - including Enron, MF Global, General Motors, Lehman Brothers..
- Where to from here - stages of maturity of ERM in an enterprise

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DELEGATES' REGISTRATION FORM

Course Fees

| | Single | Group** |
|-------------------|----------|----------|
| Normal fees | SGD 2699 | SGD 2599 |
| Early bird price* | SGD 2499 | SGD 2399 |

*Payment 30 days before commencement of course

**Minimum of 3 participants

The course fee includes

- Two days of dedicated expert training
- Lunch and refreshments
- Copies of important course material

Venue Details

- All our training sessions are held in good locations, assuring a high level of comfort and a conducive learning environment.
- Due to variation in a number of participants, final venue details will be mailed 14 days before the course commences.
- Registration : 8:30 am
- Session timings: 9:00 am to 5:00 pm
- **Disclaimer:** Riverstone Training reserves the right to change the venue or postpone the course due to unforeseen circumstances.

Company Information

Company Name : _____

 Address : _____

 Contact person : _____
 Designation : _____
 Email : _____
 Phone : _____

Delegate Information

Name (1) : _____

 Designation : _____
 Email : _____
 Phone : _____
 Name (2) : _____

 Designation : _____
 Email : _____
 Phone : _____

Payment Terms

- Full payment is required for seat confirmation.
- Make a crossed cheque or bank draft payable to **Riverstone SG Pte Ltd.**
- Mail your payment with this registration form to **Level 20, Tower 2, One Raffles Place, Singapore 048616.**
- Alternatively, you can do a bank transfer to Standard Chartered Bank Account no: 0105663336 (Bank no: 9496); Swiftcode: SCBLSG22.

Cancellation Policy

- If you are unable to attend, a replacement delegate is always welcome.
- Any cancellation must be made in writing to Riverstone Training at least 14 days before the event date. A full refund, less an administration fee of SGD 150, will be given.
- For written cancellations received less than 14 days before the event date, no refunds will be given. However, you will receive a 100% credit voucher that can be applied towards any of our subsequent training courses within six months of the initial registration.

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