

Enterprise Risk Management (ERM) Fundamentals

21 – 23 April 2027

Kuala Lumpur, Malaysia

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Enterprise Risk Management (ERM) is a strategic tool for aligning risk awareness with business objectives. This foundational course introduces participants to modern ERM frameworks, organizational risk structures, and methods to identify and manage uncertainties across the enterprise. Through interactive modules and a practical workshop, learners will gain insights into risk appetite, governance, and how ERM supports smarter decision-making. Ideal for professionals seeking to build or strengthen their organization's risk capabilities.

Overview

ERM is a critical framework for managing risks holistically across an organization. This course provides a step-by-step guide to building risk awareness, designing governance structures, and integrating ERM into business strategy and operations.

On completion of the course, you will be able to:

- Understand the foundations of ERM and how it supports strategic and operational goals
- Identify enterprise-wide risks and assess risk appetite, taxonomy, and governance
- Apply ERM tools to improve business decision-making and link risk to performance

Who should attend

This course is suitable for professionals involved in risk management, strategy, or business operations:

- Risk and compliance officers across all three lines of defense
- Strategy, operations, and corporate governance professionals
- Individuals supporting enterprise-level risk initiatives or transformation programs

Methodology

The course combines interactive lectures, group exercises, and case-based discussions. A final workshop enables participants to apply ERM tools such as risk mapping and KPI linkage in a hands-on setting. Laptops are recommended for the group activity.

Trainer

This course is led by an ERM specialist with over 15 years of experience advising organizations on risk strategy, governance structures, and implementation of COSO and ISO frameworks. The trainer has worked across financial services, energy, and public sector enterprises to embed practical risk culturests.

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Course Content

Module – 1

Introduction to Enterprise Risk Management (ERM.

- What is ERM? Definitions and core concepts
- Objectives of ERM in modern organizations
- Differences between traditional risk management and ERM
- Benefits of implementing ERM across the enterprise
- ERM frameworks overview

Module – 2

Understanding Business Operations and the Value Chain.

- Introduction to business processes and the value chain
- Primary and support activities (Porter's Value Chain Model)
- Identifying key risk points within the value chain
- How operational structure and risk exposure are connected

Module – 3

Identifying Organisational Uncertainties and Risk Types.

- Categories of risks: credit, market, operational, liquidity, reputational
- Internal vs. external risks
- Tools for identifying risk: SWOT, PESTLE, workshops
- Risk event examples across industries

Module – 4

Risk Appetite, Tolerance, and Taxonomy.

- Definitions of risk appetite and risk tolerance
- How organizations set and communicate risk appetite
- Establishing a risk taxonomy: consistent categorization and language
- Case examples: Risk thresholds and escalation protocols

Module – 5

Establishing Risk Governance and Culture.

- Risk governance: roles of board, management, and 3 lines of defense
- Risk committees, policies, and reporting lines
- Building a strong risk culture: tone at the top and accountability
- Embedding ERM into day-to-day behaviors

Module – 6

Developing an Organisational Risk Strategy and Competency Model.

- Elements of a risk strategy: risk profile, objectives, and alignment
- Building organizational risk maturity
- Defining and assessing risk competency
- Training and awareness to build risk-savvy teams

Module – 7

Integrating ERM with Business Decision-Making.

- Linking risk assessment to budgeting, investments, and innovation
- Using risk data in scenario analysis and forecasting
- Aligning ERM processes with performance management
- Communicating risk insights to decision-makers

Module – 8

Practical Workshop – Mapping Risks to Business KPIs.

- Introduction to Key Performance Indicators (KPIs)
- Identifying how risk events can impact strategic and operational KPIs
- Group activity: Create a sample risk-to-KPI map
- Discussion: How to track and report performance-linked risks

Riverstone Corporate Training

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DELEGATE REGISTRATION FORM

Course fees

(Fees per participant)	**Single**	**Group****
Normal fees	SGD 2,699	SGD 2,599
Early bird price*	SGD 2,499	SGD 2,399

**Payment 30 days before commencement of the course*
***Minimum of 3 participants*

The course fee includes
- 3 days of dedicated expert training
- Lunch and refreshments
- Copies of relevant course material

Venue Details

- All our training sessions are held in good locations, assuring a high level of comfort and a conducive learning environment.
- Due to variation in the number of participants, final venue details will be mailed 14 days before the course commences.

- Registration : 8:30 am
- Session timings: 9:00 am to 5:00 pm
- **Disclaimer:** Riverstone Training reserves the right to change the venue or postpone the course due to unforeseen circumstances.

Company Information

Company Name : _____
Address : _____
_____
_____
_____

Contact Person : _____
Designation : _____
Email : _____
Phone : _____

Delegate Information

Name (1) : _____
Designation : _____
Email : _____
Phone : _____

Name (2) : _____
Designation : _____
Email : _____
Phone : _____

Payment Terms

- Full payment is required for seat confirmation.
- Make a crossed cheque or bank draft payable to **Riverstone SG Pte Ltd.**
- Mail your payment with this registration form to **Level 20, Tower 2, One Raffles Place, Singapore 048616.**
- Alternatively, you can do a bank transfer to Standard Chartered Bank Account no: 0105663336 (Bank no: 9496); Swiftcode: SCBLSG22.

Cancellation Policy

- If you are unable to attend, a replacement delegate is always welcome.
- Any cancellation must be made in writing to Riverstone Training at least 14 days before the event date. A full refund, less an administration fee of SGD 150, will be given.
- No refunds will be given for written cancellations received less than 14 days before the event date. However, you will receive a 100% credit voucher that can be applied to any of our subsequent training courses within six months of the initial registration.

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