

Scenario Analysis and Emerging Risk Management

10 – 12 February 2027

Kuala Lumpur, Malaysia

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In a world shaped by uncertainty, scenario analysis empowers businesses to prepare, not just react. This course strengthens your ability to identify, assess, and manage emerging risks using forward-looking tools and structured scenario thinking.

Overview

This practical program helps risk and business professionals build capabilities in scenario-based risk management. You'll learn how to classify risk types, map risks using heat maps, and challenge assumptions through structured stress testing. By the end of the course, you'll be confident in using scenario planning as a tool to strengthen resilience and strategic decision-making.

On completion of the course, you will be able to:

- Distinguish between traditional and emerging risks
- Use heat maps and matrices to assess risk impact and likelihood
- Apply scenario analysis to challenge business assumptions
- Integrate scenario thinking into ongoing risk reviews

.

Who should attend

This course is ideal for professionals in both first and second lines of defense who are responsible for identifying and assessing risk:

- Risk and Compliance Managers
- Business Continuity Officers
- Internal Auditors
- Strategy and Planning Teams
- RCSA Practitioners
- ESG and Operational Risk Leads

Methodology

The course blends foundational learning with real-world case scenarios and a collaborative group exercise. Participants will simulate an emerging risk event, develop scenario outcomes, and present mitigation strategies in teams, promoting critical thinking and practical application.

Trainer

Led by a senior enterprise risk specialist with deep experience in emerging risk frameworks, scenario design, and strategic resilience planning across the financial, public, and digital sectors. The trainer brings both technical knowledge and practical case insights to every session.

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Course Content

Module – 1

Understanding Risk and Its Role in Decision-Making.

- Definitions: risk vs. uncertainty
- Diversifiable vs. non-diversifiable risks
- Why managing risk matters to business sustainability
- How risk influences operational and strategic decisions

Module – 2

Types and Categories of Risk.

- Overview of risk categories: physical, financial, operational, strategic, compliance
- Tangible vs. intangible risks
- Internal vs. external risks
- Real-life examples in various industries

Module – 3

Measuring and Mapping Risk.

- Risk measurement: frequency vs. severity
- Risk matrix: Likelihood × Impact
- Risk heat maps: identifying high-priority areas
- Comparing current risk posture with target tolerance

Module – 4

Introduction to Scenario Analysis.

- What is scenario analysis?
- Differences from forecasting and contingency planning
- Benefits: stress-testing, awareness, resilience planning
- Examples of successful scenario planning applications

Module – 5

Identifying and Managing Emerging Risks.

- What are emerging risks? Definitions and characteristics
- Examples: AI misuse, ESG-related risks, geopolitical instability, digital disruption
- Why traditional risk models may miss emerging risks
- Early warning signals and horizon scanning techniques

Module – 6

Stress Testing Business Assumptions.

- Why stress testing is essential for risk planning
- Identifying key business assumptions and variables
- Applying extreme but plausible scenarios
- Interpreting stress-test results for decision-making

Module – 7

Building Scenario Thinking into Regular Risk Reviews.

- Integrating scenario planning into quarterly or annual risk reviews
- Embedding scenario prompts into RCSA and Board reports
- Scenario libraries: storing and reusing tested assumptions
- Collaboration between business units and risk functions

Module – 8

Group Exercise – Simulate and Analyze a New Risk Scenario.

- Choose an emerging risk (e.g., cyber disruption or ESG backlash)
- Identify business impact areas (operations, finance, reputation)
- Develop plausible scenario outcomes
- Present mitigation or contingency strategies in small groups

Riverstone Corporate Training

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DELEGATE REGISTRATION FORM

Course fees

(Fees per participant)	**Single**	**Group****
Normal fees	SGD 2,699	SGD 2,599
Early bird price*	SGD 2,499	SGD 2,399

**Payment 30 days before commencement of the course*
***Minimum of 3 participants*

The course fee includes
- 3 days of dedicated expert training
- Lunch and refreshments
- Copies of relevant course material

Venue Details

- All our training sessions are held in good locations, assuring a high level of comfort and a conducive learning environment.
- Due to variation in the number of participants, final venue details will be mailed 14 days before the course commences.

- Registration : 8:30 am
- Session timings: 9:00 am to 5:00 pm
- **Disclaimer:** Riverstone Training reserves the right to change the venue or postpone the course due to unforeseen circumstances.

Company Information

Company Name : _____
Address : _____
_____
_____
_____
Contact Person : _____
Designation : _____
Email : _____
Phone : _____

Delegate Information

Name (1) : _____
Designation : _____
Email : _____
Phone : _____

Name (2) : _____
Designation : _____
Email : _____
Phone : _____

Payment Terms

- Full payment is required for seat confirmation.
- Make a crossed cheque or bank draft payable to **Riverstone SG Pte Ltd.**
- Mail your payment with this registration form to **Level 20, Tower 2, One Raffles Place, Singapore 048616.**
- Alternatively, you can do a bank transfer to Standard Chartered Bank Account no: 0105663336 (Bank no: 9496); Swiftcode: SCBLSG22.

Cancellation Policy

- If you are unable to attend, a replacement delegate is always welcome.
- Any cancellation must be made in writing to Riverstone Training at least 14 days before the event date. A full refund, less an administration fee of SGD 150, will be given.
- No refunds will be given for written cancellations received less than 14 days before the event date. However, you will receive a 100% credit voucher that can be applied to any of our subsequent training courses within six months of the initial registration.

Need in-house training on the same topic?

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